

No	Project name	Year	Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
143	Seeking customers and agents for a	2024	Kenya	East Africa	Machinery,	Research and Strategy	While the company had decided to launch a business in	Seeking out prospective customers and prospective agents and supporting decisions on business
	business launch in Kenya				equipment	development, Sourcing local	Kenya, it requested support because it was unable to decide	directions and preparation of internal data
						partners and customers	on specific products, customers, and sales methods.	
142	8 11	2024	Kenya	East Africa	Undisclosed	Research and Strategy	In conducting a subsidized business, this company needed	We provided support for local research and business model planning by this company, chosen
	for a Global South project					development, Sourcing local	support for activities of local experts in researching the	for the METI Global South program, as well as finding partners, settling expenses, and
						partners and customers,	market and proposing a business model as well as the support	preparing reports.
						Business launch support	of experts on regulatory practicalities.	
141	Preparing long lists for investment,	2024	South Africa, Kenya,	Southern	Chemical	Sourcing local partners and	To launch its business in Africa, this company needed to	We sought out a wide range of partners that fit with its business directions and strengths and
	business cooperation, and prospective		Morocco	Africa, East	industry	customers	decide on local firms for investment, business cooperation,	prepared long lists. We developed short lists based on these through discussions and supported
	customers, developing short lists based			Africa, North			and prospective customers. It needed support because it	negotiations with firms on the short lists.
	on these, and supporting negotiations			Africa			lacked such information and was unsure which companies	
1.40		2024	17 31' '	E . A.C.	0.1		had advantages.	W 1 1 1 10°
140	Support for seeking and negotiating with	2024	Kenya, Nigeria	East Africa,	Other	Sourcing local partners and	The company needed support for visits and negotiations in	We chose local firms as prospective investments and business partners and set up meetings.
	local firms as prospective investments			West Africa	manufacturing	customers	choosing prospective investments and business partners in	
120	and business partners Support for obtaining internal approval	2024	A C:	A C	Cl:1	Business launch support	Africa. There was a need to decide on businesses and courses of	We described the state of the industrial Africa and discount described in the state of
139		2024	Africa	Africa	Chemical	Business faunch support		We described the state of the industry in Africa and discussed business directions in accordance with the company's strengths and overall strategies. We provided the necessary information and
	for launching an African business				industry		action and collect data to obtain internal support in launching a business in Africa for the first time.	evidence, which contributed to the president's approval.
138	Data analysis to make the Africa	2024	20 African countries	Africa	Undisclosed	Research and Strategy	The company was considering cutting costs to make its	We provided an analysis of large-scale data to propose cost-cutting measures for a company
136	business more profitable	2024	20 Affican countries	Airica	Ulldisclosed	development	business more competitive, and it wanted to conduct data	already doing business in Africa.
	business more promable					development	analysis to make practical decisions.	alleady doing business in Africa.
137	Due diligence on a local firm in Nigeria	2024	Nigeria	West Africa	Machinery,	Sourcing local partners and	In considering trading with local firms, the company was	We researched the relevant local firms and reported on their business conditions, performance,
137	Due dingence on a local firm in Nigeria	2024	Nigeria	West Affica	equipment	customers	uneasy about business conditions and compliance.	alliances, and compliance risks.
136	Support for establishing a subsidiary in	2024	Nigeria	West Africa	Undisclosed	Business launch support	The company needed support for registration and various	We provided information on the procedures necessary before starting to do business in Nigeria
130	Nigeria	2024	Trigeria	West Miliea	Charselosea	Business faulten support	records in setting up a subsidiary in Nigeria.	based on its business details and various requirements and then supported it in registering for
	Trigeria						records in setting up a subsidiary in regeria.	incorporation and obtaining a business license.
135	Seeking customers to grow sales of	2024	Morocco, Côte	North Africa	Machinery,	Sourcing local partners and	In aiming for business growth through sales enhancement, a	We sought national manufacturers that could be customers for company products, collected their
	industrial machinery in Africa		d'Ivoire, Senegal,		equipment	customers	list of prospective customers satisfying the necessary items	information, and submitted it in list form. We used SCA-Partner's amassed industry and business
	, i		Mauritania, Congo,		1.1		was necessary on the preparation of systems for new	information, insights, and networks to find customers for industrial machinery.
			DRC, Gabon				customer development by national sales human resources.	
134	Support for strategy development in	2023	South Africa, Egypt,	Africa	Other	Research and Strategy	In preparing strategies for the Africa business and deploying	We began by choosing subject countries from an overview of the state of the industry in Africa's
	launching the manufacturing business in	to	Nigeria, Kenya,		manufacturing	development, Sourcing local	them internally, this company faced the challenge of an	54 countries and then calculated market size and estimated the business growth potential from
	Africa	2024	Ethiopia			partners and customers	inability to ascertain basic information and a sense of the	the state of product penetration and product levels in the industry in each country, trade, supply
			_				local industry.	chains, and future industry and macroeconomic trends. We listed prospective customers and
								investments in the market and chose methods of business organization and promising
								candidates. We decided which countries to approach and with whom to partner through
								discussions.
133	Due diligence on a local firm in Benin	2024	Benin	West Africa	Automobiles,	Sourcing local partners and	For local firms with which transaction negotiations were	We researched these local firms to identify transaction risks involving such matters as their
					motorcycles	customers	proceeding, we did background checks on factual matters,	founders and business conditions, reputations in the industry, and cash flows.
							checked business growth potential, and identified risk factors.	
132	Africa startup business support	2024	Kenya, Nigeria,	East Africa,	Other	Business launch support	This required specialized knowledge of business support in	We provided business support and support for hiring national staff to multiple selected firms
			Uganda, Benin,	West Africa			Africa.	under DIT 's support for UK-affiliated startups in Africa and J-Partnership support program for
4		205:	Senegal					large firms.
131	Advising on business startup	2024	Kenya	East Africa	Undisclosed	Business launch support	On the first entry to Africa, it was unclear what kinds of	Facilitation while providing information on how it was possible to start a business, in which
							businesses were feasible and in which countries, even after	countries, and with what kinds of products
							researching information and speaking with related parties.	
							While it had considered business in Kenya, it was unsure	
				J			whether this was the right choice	

1 /7

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List of SCA-Partner Results (as of June 2024 since 2018)

No Project name	Year	Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
Support for new product development	2023 to 2024	Africa	Africa	Automobiles,	Research and Strategy	Forced to launch new products and business models due to the	We proposed strategies with a competitive advantage based on the company's strengths through
and launching new businesses in Africa				motorcycles	development, Business launch	changing business environment, this company is considering new	facilitation while providing information on how it was possible to start a business, in which
					support	product development and launching new businesses in Africa. It	countries, and with what kinds of products. We also conducted a survey to verify strategic
						needed in-depth knowledge of African industrial structures and	hypotheses.
						demand as well as advice on business potential.	
129 Practical administration on incorporation	2023 to 2024	Kenya	East	Food products,	Business launch support,	This company, which decided to launch a business in Kenya through	Support for practical startup procedures in launching a business in Kenya. We provided side-
and side-by-side business support after			Africa	consumer goods	Finding local partners and	research and strategy development with SCA-Partner support, needed	by-side support as needed in the first year in the areas of incorporation procedures, choosing
the decision by a consumer goods					customers, Planning and	us to conduct complex practical startup procedures on its behalf and	local partners, hiring, labor management, channel setup, sales strategy proposal, and launching
manufacturer to enter the Africa market					executing sales promotion	side-by-side support in the startup phase, which required power.	the sales organization.
					strategies		
128 Supporting a general trading company in	2023 to 2024	Africa	Africa	General trading	Research and Strategy	While we had conducted numerous surveys and information collection	We organized and provided information to suggest ways of approaching the market, business
setting up a business in Africa				company	development	activities, to promote proactive business development, it required	opportunities, and future policies in the multiple countries and industries the company is
						comprehensive knowledge and insights into the Africa market and	focusing on. We also provided flank support for strategy development by providing issues and
						business environment as well as flank support to assist in hypothesis	necessary information for thinking about hypothesis building.
						building.	
127 Seeking customers to grow sales of	2023	Egypt	North	Machinery,	Sourcing local partners and	In aiming for business growth through sales enhancement, a list of	We sought national manufacturers that could be customers for company products, collected
industrial machinery in Africa			Africa	equipment	customers	prospective customers satisfying the necessary items was necessary on	their information, and submitted it in list form. We used SCA-Partner's amassed industry and
						the preparation of systems for new customer development by national	business information, insights, and networks to find customers for industrial machinery.
						sales human resources.	
126 Due diligence on a local firms in Ghana	2023	Ghana	West	Machinery,	Sourcing local partners and	This company needed credit research in considering transactions with	We researched the local firms and reported on their business conditions, performance, and
			Africa	equipment	customers	local firms, but it was unable to obtain such information due to its rural	compliance risks.
				• •		location.	
125 Planning, research, and reporting for	2023	Kenya,	East	Other	Research and Strategy	This client needed research on business summaries of specific	We researched the businesses of agricultural machinery and materials, digital mobility, and EVs
preparing an industry map of East Africa		Tanzania,	Africa		development	industries in East Africa and specific names of local firms related to	in four East African nations and prepared industry maps in a form often used in Germany as
		Uganda,			•	the industries to support business by German firms.	well as relevant reports.
		Rwanda					•
124 Seeking customers to grow sales of	2023	Kenya,	East	Machinery,	Sourcing local partners and	In aiming for business growth through sales enhancement, a list of	We sought national manufacturers that could be customers for company products, collected
industrial machinery in Africa		Uganda,	Africa	equipment	customers	prospective customers satisfying the necessary items was necessary on	their information, and submitted it in list form. We used SCA-Partner's amassed industry and
,		Tanzania,		1 1		the preparation of systems for new customer development by national	business information, insights, and networks to find customers for industrial machinery.
		Ethiopia,				sales human resources.	
		Rwanda					
123 Support for sales in Italy by a Kenyan	2023	Kenya	East	Undisclosed	Sourcing local partners and	This company was looking for places to sell products it was	We analyzed the strengths of its products, identified multiple Italian firms that might need such
firm			Africa		customers, Planning and	considering exporting to Italy.	strengths as potential customers, and handled negotiations on its behalf.
					executing sales promotion		
					strategies		
122 Africa startup business support	2023	Kenya,	Africa	Other DIT, UK	Business launch support	This required specialized knowledge of business support in Africa.	We provided business support to multiple selected firms under DIT support for UK-affiliated
The state of the s		Tanzania.		, -		11	startups in Africa and J-Partnership support program for large firms.
		Rwanda,					
		Niger,					
		South					
		Africa					
121 Market research and strategy proposal for	2022	East	East	Food products,	Research and Strategy	This company was considering launching a business in Africa. While it	Starting with consideration of which African countries would be good places to start, and in
deciding whether to launch a business in		Africa	Africa	consumer goods	development, Planning and	had researched the subject and received advice multiple times over the	what ways, we researched customer demand (research conducted by visiting households),
consumer goods		1 2222	111100	consumer goods	executing sales promotion	years, it had accumulated only fragmentary information and was	buying behavior, channel conditions, supply chains, competition, and research. In addition to
consumer goods					strategies	unable to reach a decision.	SCA-Partner insights, we developed concrete proposals for business strategies that this
					Strategies		company could implement right away, specific sales promotions, and sales and marketing
							methods. SCA-Partner made a presentation to the company president, and the board of directors
							decided to enter the Africa market.
120 Planning, research, and reporting for	2022	Kenya	East	Other	Research and Strategy	This client needed research on business summaries of specific	We researched the businesses of agriculture, chemicals, and machinery and equipment sales in
preparing an industry map of Kenya	2022	Kenya	Africa	Juici	development	industries in Kenya and specific names of local firms related to the	Kenya and prepared industry maps in a form often used in UK and summarized such matters as
proparing an industry map of Kenya			1 xii i Ca		development		
						madatics to support ousiness by OK IIIIIs.	
preparing an industry map of Kenya			Airica		аечеюршен	industries in Kenya and specific names of local firms related to the industries to support business by UK firms.	the industrial structure, supply chains, competitive factors, regulations, multinationals strong presence in the market, and local firms, as well as proposing future business opportunities.

2 /7



No	3		Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
119	Seeking customers to grow sales of industrial machinery in Africa	2022	South Africa, Botswana, Namibia, Zambia, Zimbabwe, Malawi, Mozambique, Madagascar, Mauritius, Eswatini, Angola	Southern Africa	Machinery, equipment	Sourcing local partners and customers	In aiming for business growth through sales enhancement, a list of prospective customers satisfying the necessary items was necessary on the preparation of systems for new customer development by national sales human resources.	We sought national manufacturers that could be customers for company products, collected their information, and submitted it in list form. We used SCA-Partner's amassed industry and business information, insights, and networks to find customers for industrial machinery.
118	Research and proposals for potential new customer development in a changing business environment	relopment in a changing			While this company has done business in Kenya for many years, it needed to develop new customers in response to the changing business environment. It was uncertain whether there was demand in Kenya, and it needed quantitative backing and evidence of whether an approach was feasible.	We conducted qualitative research on various existing customer bases to make clear the value and ways of using the products in customers' lives, and then developed hypotheses on what sales promotions would be effective for potential newly developed customers. We tested these hypotheses through quantitative research, identified new potential customers and latent demand, and proposed sales promotion approaches.		
117	Fact-finding research on the sales of chemicals		Nigeria, Kenya	East Africa, West Africa	Chemical industry	Research and Strategy development	For purposes of negotiation, this company needed to ascertain the channels and prices through which its products and those of competitors were being sold.	Fact-finding research on channels, sales conditions, and final retail prices of more than 100 products in each of the countries of Nigeria and Kenya.
116	Research and preparation of data to increase sales of building materials	ration of 2022 Nigeria, Kenya, Ethiopia, East Africa, Other Research and Strategy This company needed forecasts of short		This company needed forecasts of short-term demand for sales planning for industrial material products for the construction industry.	Researching and summarizing recent industry conditions, macroeconomic conditions, and economic trends related to the construction industry through national staff.			
115	Advising for investment decision-making	2022	Kenya, Tanzania	East Africa	ICT	Investment and M&A support	This company needed to conduct valuation grounded in facts in the market in considering investments in a local firm.	We provided information to support valuation in deciding whether to invest in a local firm.
114	Research and proposing sales strategies to recover sales of industrial materials	2022	Cameroon	Central Africa	Machinery, equipment	Research and Strategy development, Planning and executing sales promotion strategies	This company needed to identify the causes of and propose improvements for markedly poor sales of certain products in specific countries to recover their sales.	We identified the causes of the poor sales through researching and ascertaining information on demand among prospective national customers, competitor trends, sales methods of leading dealers, and the client's operations. We proposed specific products and sales strategies regarding what kinds of customers to approach, and how, to gain opportunities to increase sales of the company's products. We estimated potential market share after changing strategy.
113	Research on customers and local partners for launching a new business	2022	Tanzania	East Africa	Other services	Sourcing local partners and customers	This company needed specific information on customers and potential partners in considering launching a new business.	We identified prospective business domains and researched and proposed prospective customers and partners.
112	Sales strategy proposal for industrial machinery in francophone Africa	2022	Côte d'Ivoire, Senegal, Cameroon	West Africa, Central Africa	Other manufacturing	Research and Strategy development, Sourcing local partners and customers, Planning and executing sales promotion strategies	This company needed to refine potential business strategies from a strategic perspective since it wanted to strengthen sales in francophone Africa but had only fragmentary information.	We researched conditions of demand, competition, and supply chains in the market both qualitatively and quantitatively and proposed customer targeting, channel strategies, and product promotional measures.
111	Practical support for setting up a subsidiary in Kenya	2022	Kenya	East Africa	Machinery, equipment	Business launch support	This company needed practical support in connection with launching a business in Kenya.	We provided practical support related to launching a business.
110	Research and information provision for data for a global strategy meeting for a long- term strategy proposal for Africa		Africa	Africa	Undisclosed	Research and Strategy development	This company needed to propose future-oriented strategies for Africa in order to decide on a long-term strategy proposal for Africa in a global strategy meeting.	We provided research and summaries for the strategy meeting on forecasts for Africa's long-term future, macroeconomic forecasts, and business forecasts for the specific domain as well as industry trends.
109	Fact-finding research on sales of consumer products	2022	South Africa, Nigeria, Kenya	Southern Africa, East Africa, West Africa	Food products, consumer goods	Research and Strategy development	This company needed to ascertain sales channels and prices for its own products and those of competitors.	We researched sales channels and final consumer prices for the goods in three countries.
108	management support to grow sales of machinery	2022	Kenya	East Africa	Machinery, equipment	Planning and executing sales promotion strategies	As it sought to grow its business, this company faced issues with agents' ability to develop new customers and management of customer information.	Together with supporting improvements in agents' sales activities and customer management, we developed new customers on its behalf and supported sales activities.
107	Support for practical procedures in setting up a subsidiary in South Africa	2022	South Africa	Southern Africa	Other manufacturing	Business launch support	This company needed practical support in connection with launching a business in South Africa.	We provided practical support related to launching a business.

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No	Project name	Year	Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
106	Business and sales strategy	2022	Kenya	East	Machinery,	Research and Strategy	While this company wanted to grow sales of a product already	We researched agricultural activities and demand among commercial and small farmers, through rural
	proposal support to grow the			Africa	equipment	development, Planning and	brought to market, it was unable to ascertain market conditions	research. We categorized and ranked potential customers and then proposed sales approaches.
	agricultural business					executing sales promotion	and customer needs through agents and could not identify	
						strategies	targets or carry out sales activities as a result.	
105	Sales promotion support for a	2022	Sudan	East	Other	Planning and executing sales	While this company wanted to promote sales in UK, it was	We carried out customer development on the company's behalf.
	Sudanese firm			Africa		promotion strategies	unable to develop customers.	
104	Africa startup business support	2022	Rwanda, Ghana, Sierra Leone, Senegal, Côte d'Ivoire, DRC	Africa	Other METI, JTB	Business launch support	This required specialized knowledge of business support in Africa.	We provided business support to multiple selected firms under DIT's support for UK-affiliated startups in Africa and J-Partnership support program.
103	Due diligence in considering the acquisition of a local firm	2021	Kenya	East Africa	Resources, energy	Investment and M&A support	This company considering investment in a Kenyan local firm asked us to perform due diligence.	We conducted business, financial, and legal due diligence for studying the acquisition of the Kenyan local firm, which was in an industrial field that has considerable growth potential.
102	Support for launching a new	2021	Kenya	East	Machinery,	Research and Strategy	This company was considering launching a new business in	We provided side-by-side support related to the series of processes through launching the business. Together
	business in Kenya		· ·	Africa	equipment	development, Business launch support	Kenya and needed support for business model development.	with research including industry analysis, competitor research, and research through household visits, we ascertained industry structure and consumer needs and identified target customers, and then we proposed a business model for this company's success. We shared knowledge and provided advice through activities, including revenue-expenditure modeling, regulatory research, considering synergies with the company's main businesses, and support for preparing internal written proposals.
101	Investment sourcing and seeking out business opportunities in consumer-related businesses	2021	Africa	Africa	Undisclosed	Investment and M&A support, Research and Strategy development	While this company was considering investment in the consumer goods domain, it lacked structural information on the market, the industry, and local firms in which it potentially might invest, which was necessary to decide on the investment.	We sourced potential firms in which it could invest in a number of industrial fields. We also provided comprehensive research and summaries on the industry background and current conditions, supply chains, channels, commercial practices, and leading local firms, to understand the industry and market and to find business opportunities.
100	Seeking business opportunities	2021	Morocco	North	Chemical industry	Research and Strategy	This company is considering launching a business in Morocco.	We conducted research locally on demand and use of the products, supply chains, and competitive
	for launching a new business			Africa		development, Sourcing local	It needed industry and market information to make a decision as	conditions. We also estimated market size and forecast future demand. We prepared a list of potential partner
						partners and customers	well as the selection of prospective partners.	local firms.
99	Regulatory research for bringing a new product to market	2021	Nigeria	West Africa	Chemical industry	Research and Strategy development	This company was considering bringing a new product to market in Nigeria, but it lacked reliable information on such matters as product registration and regulatory permits.	We used SCA-Partner's network with the authorities to check information on regulations and permits as well as the likelihood of receiving a permit.
98	Sourcing and business model development for entering the South African market through an acquisition	2021	South Africa	Southern Africa	Food products, consumer goods	Research and Strategy development, Investment and M&A support	This company was considering doing business in South Africa through acquisition of or an alliance with a local firm.	We conducted industry research and analysis and then proposed potential partners and sourcing. We also submitted a post-acquisition business model.
97	Sourcing of acquisitions and partners in the agricultural, retail, and distribution fields	2021	Africa	Africa	General trading company	Investment and M&A support	This company was considering acquisition of local firms in the agricultural, retail, and distribution fields.	We described the industrial structure and market and competitive environments and then sourced candidate local firms.
96	Research on agricultural	2021	Nigeria	West	Machinery,	Research and Strategy	This company had conducted its own research on the promising	We researched agricultural activities and buying behavior among farmers in rural Nigeria, the actual
	activities and supply chains in			Africa	equipment	development, Sourcing local	market of Nigeria but was unable to reach a decision. It also was	conditions of the domestic market and distribution, and competitors' business conditions. After identifying
	Nigeria and seeking agents					partners and customers	unable to carry out fieldwork in rural areas.	suitable targets and sales methods, we researched and sought out prospective agents.
95	Sourcing acquisitions and partners in the healthcare field	2021	Africa	Africa	Undisclosed	Investment and M&A support	This company was considering acquisition of a local firm in the healthcare field.	We described the industrial structure and market and competitive environments and then sourced candidate local firms.
94	Due diligence on local firms in	2021	South Africa	Southern	Other	Sourcing local partners and	This company was in a situation where it needed credit research	We researched and reported on the local firm's business conditions, performance, and compliance risks.
	South Africa			Africa	manufacturing	customers	on a local firm in South Africa.	and reported on the rotal finite desired continuous, performance, and compitative risks.
93	Seeking local partners in South	2021	South Africa	Southern	Machinery,	Sourcing local partners and	This company was seeking local firms with which to partner in	We conducted industry analysis and competitive research and then researched and proposed South African
	Africa			Africa	equipment	customers	launching a business.	firms that could be potential partners.

4 /7

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92	Market research for new product development in Nigeria	2021	Nigeria	West Africa	Food products, consumer goods	Research and Strategy development	This company needed hypothesis testing in the process of developing a new product planned for sale in Nigeria.	We quickly researched consumer needs online. We provided advice based on knowledge of the market and the industry.
91	Qualitative research for developing strategy for a company entering the African market	2020	Kenya	East Africa	Food products, consumer goods	Research and Strategy development	This global manufacturer of consumer goods was aiming to enter Kenya as a new market. It needed to decide on product courses of action and positioning vs. the competition.	We ascertained courses of action for product planning through qualitative research and household visits to identify consumer needs. We also considered the company's products' competitive advantages in the market and positioning vs. the competition.
90	Market research for new product development in Nigeria	2020	Nigeria	West Africa	Chemical industry	Research and Strategy development	This company needed research for ideation in launching development of a new product.	We planned, designed, and implemented in-depth, one-on-one interviews in Nigeria. During COVID-19, this company in German was able to participate in the interviews online.
89	Industry analysis and ascertaining information on local firms for new business creation in East Africa	2020	East Africa	East Africa	General trading company	Research and Strategy development, Sourcing local partners and customers	This company was considering creating a new business in East Africa. It needed industry knowledge and insights into business opportunities as well as information on local firms.	We provided industry overviews and information on supply chain structures in the candidate industrial fields and introduced contacts with key local firms.
88	Support for collecting accounts receivable and auditing operations for company operating facilities in multiple African countries	2020	Kenya, Tanzania, Uganda, Rwanda, Ethiopia, Nigeria	East Africa, West Africa	Other manufacturing	Planning and executing sales promotion strategies	This company does business through subsidiaries and agents in six African countries. It needed common management methods. This company also needed support for collecting on accounts receivable.	We planned and adopted common management rules for six countries involving different business sizes and trading practices. We also monitored the state of their implementation and audited operations. We provided support for collecting on accounts receivable from customers.
87	Market research for a new business related to agriculture	2020	Kenya, Ethiopia, Nigeria, Ghana, Senegal, Côte d'Ivoire, Madagascar	Southern Africa, East Africa, West Africa	Other services	Research and Strategy development	Collection of information for launching a new business related to agriculture.	We interviewed local firms and agencies in eight African countries concerning agriculture. Even during COVID-19, we were able to conduct in-person interviews with decision-makers in each country through SCA-Partner facilities, national staff, and partners.
86	Market research for new product development in Kenya	2020	Kenya	East Africa	Food products, consumer goods	Research and Strategy development	This company needed research to verify demand for selling a product already developed that it was considering bringing to market.	We conducted research through household visits as well as planning and design in Kenya. During COVID-19, this company in UK was able to participate in research through household visits in Kenya online.
85	Support for formulating a business model for a new business in Kenya	2020	Kenya	East Africa	Other manufacturing	Business launch support	While this company was considering a new business in Kenya, it was uncertain whether the business model was feasible.	We provided information on the business model under consideration and supported development of a business model based on an improved business idea.
84	Research for new business development in Kenya	2020	Kenya	East Africa	General trading company	Research and Strategy development	This company was considering launching a business in a new business domain, and it wanted to assess the potential of the business, but it was unable to find evidence on which to base its decision.	Through research, we made clear supplier and customer trading practices and behavior as well as their margins from upstream through downstream in the supply chain. We provided information to help it assess the business's feasibility and competitive strength.
83	Support for product development and sales channel development for entering the Kenyan market	2020	Kenya	East Africa	Chemical industry	Research and Strategy development	This company was considering launching a business in Kenya and needed a sense of the market regarding courses of action in product development and local firms as partners and customers.	We introduced and arranged meetings with local firms as prospective customers, arranged a visit to a competitor's manufacturing site, and conducted research on end users through household visits, to support product development and sales channel development.
82	Market research for product development for Africa	2020	South Africa, Kenya, Tanzania, Uganda, Ethiopia, Nigeria, Ghana, Côte d'Ivoire, Morocco, Egypt	Southern Africa, East Africa, West Africa, North Africa	Food products, consumer goods	Research and Strategy development	Although it had collected information for product development to meet local African specifications, this company felt that there were limits to the research it could conduct through its own networks.	We researched market and competitive conditions for the product in 11 African countries and proposed future strategic directions.
81	Industry analysis and provision of information on business opportunities for an Africa-wide strategy	2020	Africa	Africa	Food products, consumer goods	Research and Strategy development	This company needed to report on its future Africa strategy to officers and to deploy the strategy in related sections.	Since this company handles a wide range of products across multiple industries, we analyzed the market and industry for each product group in Africa and identified and proposed domains that could offer business opportunities to the company.
80	Introduction of prospective customers in the market to a company considering entering the Kenya market	2020	Kenya	East Africa	Other services	Sourcing local partners and customers	This company was considering Kenya as a candidate market for growing its African business, but it faced difficulties because of an inability to get an idea of Kenyan customers.	We prepared a list of Kenyan local firms that could be prospective customers for this company, researched them, and provided the information to the company.
79	Market research for new product	2020	Kenya, Nigeria	East Africa, West	Food products,	Research and Strategy	This company needed to verify the market potential of	We planned, designed, implemented, collected, and reported on quantitative research for
78	development Financial advising on the acquisition	2018	Undisclosed	Africa Undisclosed	consumer goods Chemical industry	development Investment and M&A	a new product it wanted to sell in Kenya and Nigeria. This company was considering the acquisition of an	hypothesis testing in the two countries. We researched markets, competition, and regulations in the industry in the relevant country
/0	of a local firm in Africa	to 2019	Chalselosea	Chalserosea	Chemical muusity	support	African firm. It was seeking a financial advisor for the series of processes through the acquisition, along with	and then carried out business, financial, and legal due diligence in partnership with a local firm. We provided support for acquisition scheme design, valuation, deciding on the
<u> </u>						<u> </u>	local industry and market research.	acquisition price and terms, and negotiations. We also supported conclusion of the contract.

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No	Project name	Year	Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
77	Consumer goods market and business environment research in 13 African countries		Egypt, Tunisia, Algeria, Morocco, Kenya, Tanzania, Uganda, Ethiopia, Nigeria, Ghana, Côte d'Ivoire, South Africa	Southern Africa, East Africa, West Africa, North Africa	Food products, consumer goods	Research and Strategy development	In considering launching a business in Africa, this company collected information through its own network, but there were limits to the kind of precise information it could collect in the market, and it was difficult to get a true feel for the market from the information it collected. It was at a standstill.	We conducted research on the consumer goods that the client firm handles across 13 African countries. We researched each country's market (market size and penetration), competitive environment (other companies' product lineups and the companies with the top market shares), and supply chains (whether local manufacturing was feasible, exports/imports). We proposed strategic priority countries based on this information on the business environment.
76	Support for hiring national human resources in Egypt	2019		North Africa	Optical and precision machinery	Business launch support	This company sells products in Egypt through agents. It had been wanting to hire a local representative but had no luck finding suitable human resources even after searching for several months through recruiters and its network of UK-affiliated firms. As a result, it asked SCA-Partner for help.	We conducted initial interviews 10 days after receiving the request, narrowed the options down to four final candidates, and hired one for the position.
75	Operation improvements for multinational management in Africa	2019	Kenya, Tanzania, Uganda, Rwanda, Ethiopia, Nigeria	East Africa, West Africa	Other manufacturing	Planning and executing sales promotion strategies	This company needed to develop a sales management structure for the six African countries where it does business.	We provided support for building rules and processes related to management of sales personnel. We introduced improvements in everyday operations between the company and its national operations.
74	Support for launching an export business to East Africa	2019	Zambia	East Africa, Southern Africa	Other services	Research and Strategy development, Business launch support	This company was considering exporting to East Africa but was unable to make progress because it lacked a network.	First, we researched the business environment, including market size, end users' product needs, price ranges, the competitive environment, supply chains, and customs clearance, and then we proposed schemes for entering the market, covering such matters as the product lineup, supply chain, sales structure, and after-sales support structure. Next, we introduced prospective customers and prospective local partners and set up meetings in the market.
73	Research on new market needs in Nigeria		Nigeria	West Africa	Food products, consumer goods	Research and Strategy development	This company asked SCA-Partner to ascertain the actual facts of potential new consumer needs in Nigeria where it already sells products.	Through quantitative research on retail distribution and qualitative consumer interviews, we estimated the degree to which demand for the new products had spread in the market and ascertained information on such subjects as product brands in the market and the background behind changing consumer preferences and provided the results.
72	Fact-finding research on agriculture, consumption, and retail in West Africa		Nigeria, Ghana, Côte d'Ivoire	West Africa	Undisclosed	Research and Strategy development	This company was aiming to envision potential business models for three countries in West Africa.	We ascertained facts on a broad basis regarding agricultural activities in rural areas, consumer lifestyles and consumption in rural and urban markets, and such traditional retail business activities as the kiosks seen nationwide.
71	Support for launching an industrial materials business in East Africa	2018	Kenya, Uganda, Tanzania	East Africa	Undisclosed	Research and Strategy development, Business launch support	Information collection for launching a new business in East Africa.	We conducted research across three countries to propose what kinds of sales activities to conduct for what kinds of customers and in which countries to make the most of the company's strengths. We identified areas in which the company had advantages amid tough competition and proposed sales methods. We also provided information related to incorporation and hiring human resources for starting the business.
70	Fact-finding research on distribution of beauty products in Kenya and Nigeria	2018	Kenya, Nigeria	East Africa, West Africa	Food products, consumer goods	Research and Strategy development	This company needed quick access to supply chain information to sell beauty products in Kenya and Nigeria.	Since SCA-Partner has national researchers with strengths in retail research, we were able to conduct quick research on how products are sold and at what prices at the final retail stage.
69	Support for new business creation in Egypt by an industrial machinery maker		Egypt	North Africa	Other manufacturing	Research and Strategy development, Business launch support	While this company already does business in Egypt, it was considering a new business in response to changes in the market.	We ascertained information on end consumers' incomes and needs and on customers, products, prices, players, supply chains, and market size in precise distribution market categories. We also researched where competing and potential partner manufacturers procured their products, in what volumes, and what was demand for the products. We proposed segments that this company could enter and strategies for entering them.
68	Support for hiring national human resources in Ethiopia	2018	Ethiopia	East Africa	General trading company	Business launch support	This company already has a subsidiary in Ethiopia, but it found it difficult to hire human resources there.	We supported hiring through recruiting, initial interviews, and referrals of national human resources.
67	Support for hiring national human resources in Nigeria	2018	Nigeria	West Africa	Electrical, electronics, IT, heavy electric	Business launch support	This company already has a subsidiary in Nigeria, but it found it difficult to hire human resources there.	We conducted the series of recruiting tasks for hiring human resources to manage sales, marketing, and agents in the market.

6 /7



]	No	Project name	Year	Country	Region	Client industry	Delivered Services	Client's Issues	The details of Delivered Services
(56	Support for hiring national human resources in	2018	South Africa	Southern	General trading	Business launch	This company already has a subsidiary in South Africa, but it found it	We supported hiring through recruiting, initial interviews, and referrals of national human
		South Africa			Africa	company	support	difficult to hire human resources there.	resources.
- (55	Research and proposal of strategies for a	2018	Kenya	East Africa	Food products,	Research and Strategy	This company was considering launching a business in Kenya. It	We researched and analyzed consumer lifestyles, purchasing behavior, and household
		company considering entering the Kenya market				consumer goods	development	needed information on whether and how the business would succeed.	composition and estimated demand. We also proposed strategies for entering the market.
(54	Fact-finding research on agriculture and food	2018	Nigeria	West Africa	Undisclosed	Research and Strategy	This company needed to research agriculture and distribution to	We collected information through fieldwork in rural areas and reported on agriculture and
		distribution in rural Nigeria					development	assess feasibility of a potential business.	food distribution structures.
(53	Research and proposal of sales strategies for a	2018	Côte d'Ivoire	West Africa	Food products,	Research and Strategy	This company was considering launching a new product in Côte	We conducted consumer interviews and retail surveys to identify needs and the competitive
		new product in Côte d'Ivoire				consumer goods	development	d'Ivoire and needed information to prepare its strategy.	environment. Based on the findings, we proposed product positioning and pricing strategies.
(52	Market entry research for industrial goods in	2018	Ghana	West Africa	Machinery,	Research and Strategy	This company was considering exporting industrial goods to Ghana.	We researched import regulations, competitor products, and market potential. We also
		Ghana				equipment	development		proposed entry strategies and prospective partners.
(51	Fact-finding research on healthcare products	2018	Kenya, Uganda,	East Africa	Healthcare	Research and Strategy	This company wanted to understand distribution channels for	We conducted research on supply chains, pricing, competitors, and distribution networks in
		distribution in East Africa		Tanzania			development	healthcare products in East Africa.	three countries.
(50	Support for setting up a representative office in	2018	Kenya	East Africa	Machinery,	Business launch	This company needed support for incorporation and initial operations.	We provided practical support for office registration, hiring, and initial setup activities.
		Kenya				equipment	support		

7 /7